

Registration of Interest

Upper South Creek Networks Program

Key Information

Sydney Water has been investigating how to efficiently deliver a series of linear network wastewater infrastructure assets over a period of up to 10 years within Greater Sydney, to allow synergies such as scope, methodologies, skillsets, constraints and interfaces, timing and geographical location (see Appendix A) to be leveraged, and benefits of a programmatic approach to be optimised.

To support finalisation of a suitable approach, Sydney Water engaged the industry to gather feedback on the shortlisted model options and opportunities to achieve objectives. Through the industry engagement process and further consideration, Sydney Water has selected Engineering, Procurement, and Construction Management (EPCM) as the optimal delivery model to provide the necessary management and development of engineering design (see Figure 1).

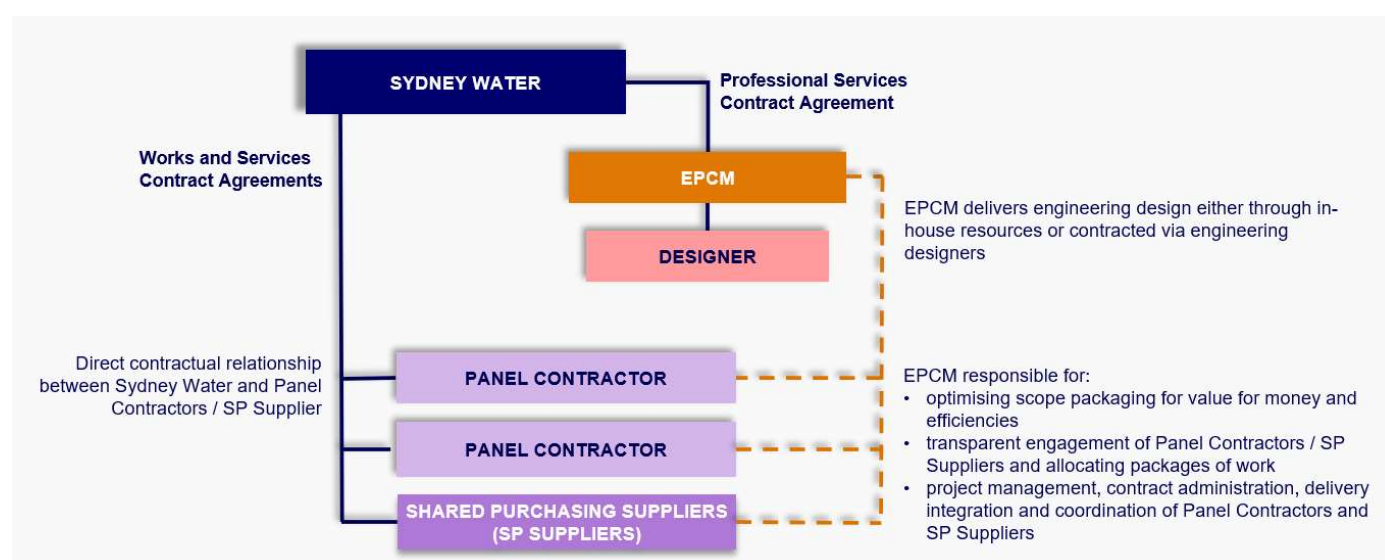


Figure 1 – Schematic Representation of EPCM Delivery Model

This delivery model allows Sydney Water to harness the capability, experience, processes, and knowledge of the market to manage, coordinate and monitor program implementation. The EPCM as integrator will be responsible and accountable for engineering design and procuring panel contractors to deliver the works (see Figure 2), though panel contracts will be executed directly by Sydney Water.

The EPCM may elect to deliver the full suite of engineering, procurement and delivery management services as a single entity, as a joint venture or via subcontracted arrangements as they so choose, however it should be noted that the selection process will be taking into account capacity, capability and experience across the full scope. This therefore requires up-front market consideration and demonstration of the full team roster for the core scope of services.

The EPCM will be engaged via a collaborative professional services contract, while panel contractors will be engaged via NEC4 construction contracts, both subject to a tailored risk / reward incentive regime.

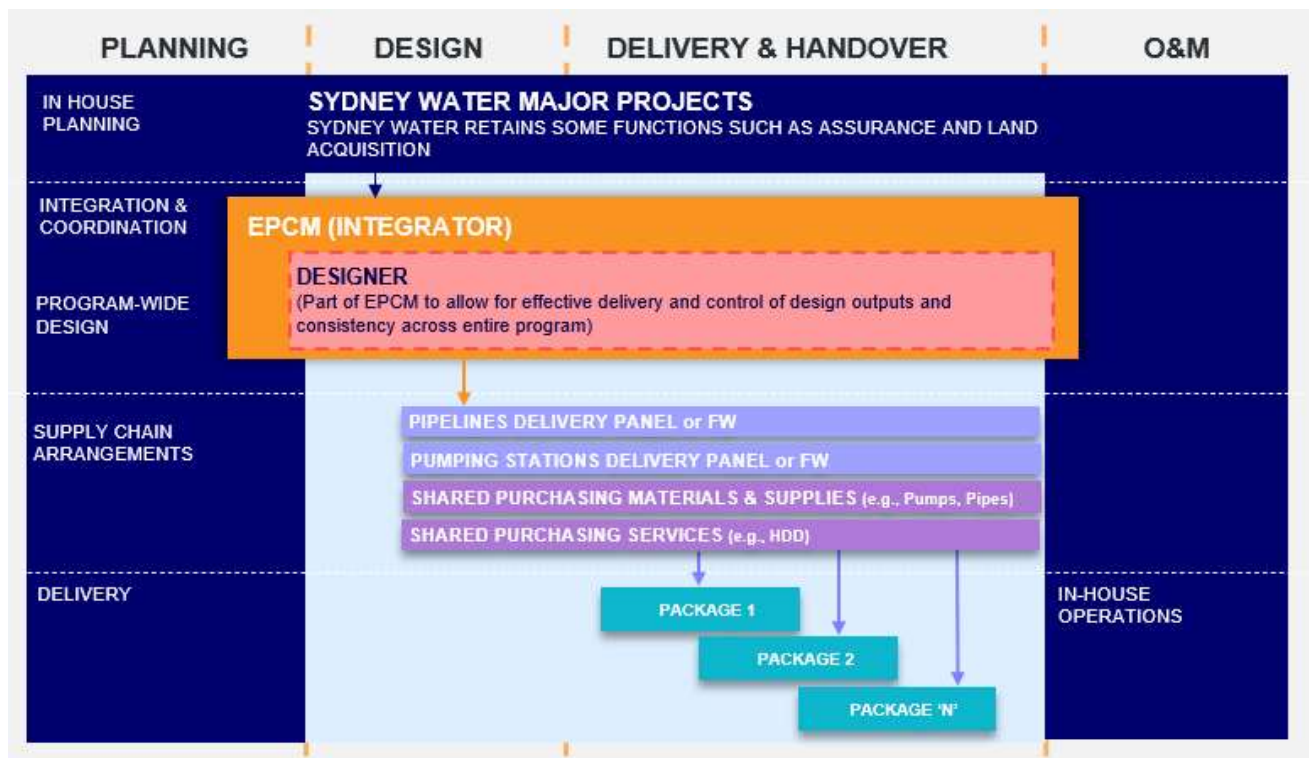


Figure 2 – Delivery Model

Sydney Water intends to issue an Expression of Interest / Request for Tender in September 2023.

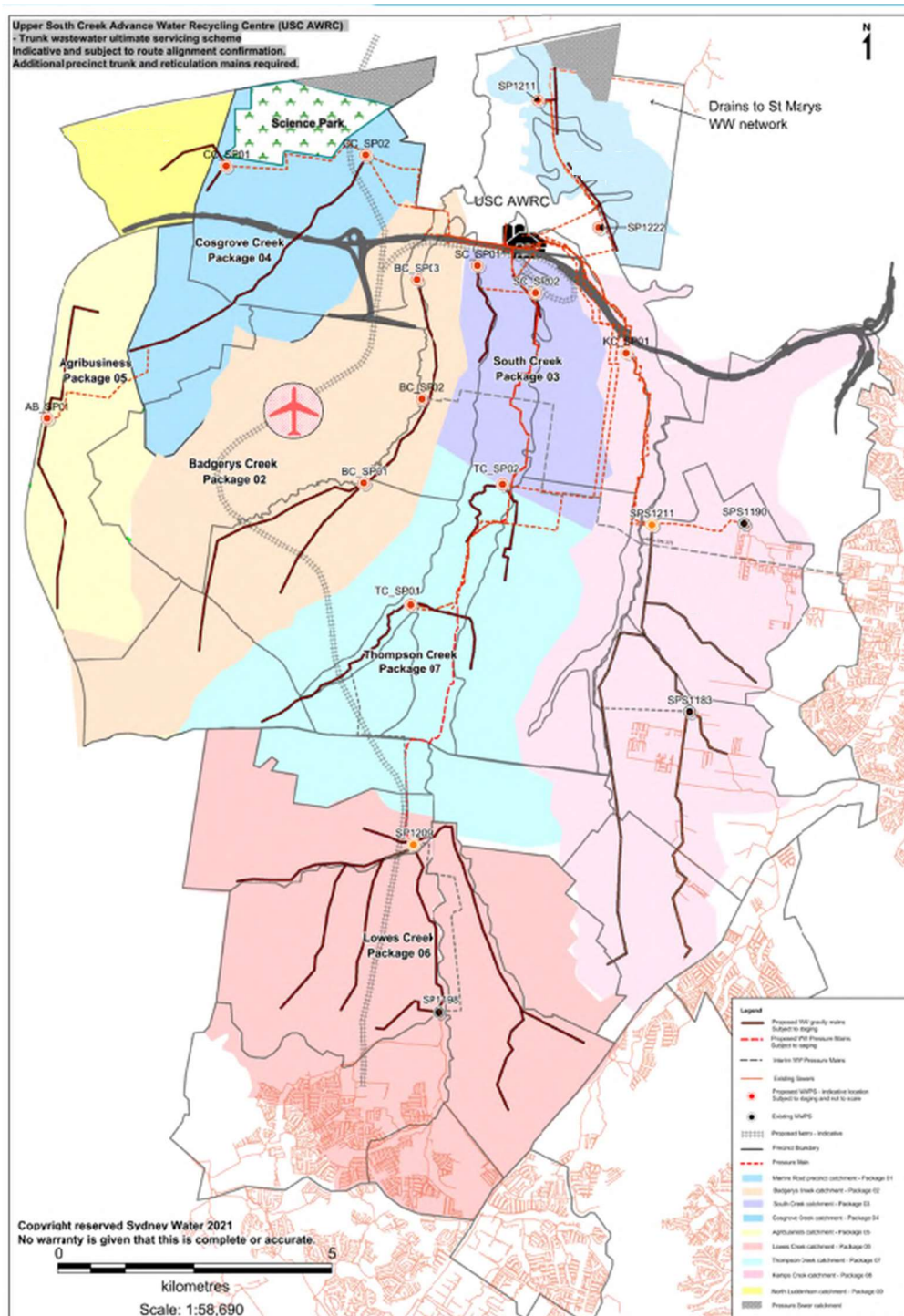
To effectively plan the transaction phase for the program, Sydney Water would like to understand the market's interest in participating in the EPCM opportunity, and if potential participants intend on creating partnerships to provide overarching delivery management and design engineering capability.

To assist Sydney Water, interested participants for the EPCM role only, are requested to complete and sign the Registration Form (Appendix B). The form must be printed on company letterhead, signed, stamped, dated and returned via email to industry.engagement@sydneywater.com.au by 11th August 2023 at 12pm.

Note the information contained herein is subject to Sydney Water's internal approval and may change.

Appendix A

The map below illustrates the catchments that will form part of the Upper South Creek Networks Program.



Appendix B

Form 1: Registration Form

Note to applicants: The information contained in this Form will be used for information purposes only and does not commit the applicant into a procurement or selection process for the Upper South Creek Networks Program, nor does it prejudice the applicant's participation in any future procurement process.

Section A – Applicant Details:

Q	Subject	Details
1	Does the participant intend to form a Joint Venture (JV)	(Yes / No) If 'Yes' move to Section B and complete
2	Legal Name	
4a	Intention to Subcontract	(Yes / No) If 'Yes' complete 4b and 4c
4b	Details of services that may be subcontracted	
4c	Legal name of subcontracting entities if known	

Section B – Proposed Teaming Arrangements (to be completed if answered 'Yes' to Section A, Q1):

Q	Subject	Details
1	Legal name of entities within JV	
2	Role / service provision of each entity within JV	
4a	Intention to Subcontract	(Yes / No) If 'Yes' complete 4b and 4c
4b	Details of services that may be subcontracted	
4c	Legal name of subcontracting entities if known	

Name:

Title:

Date:

Signature: